

NS Director/PDMR Shareholding

DIRECTOR/PDMR SHAREHOLDING

REACT GROUP PLC

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16 October 2025

REACT Group plc ("REACT", the "Group" or the "Company")

Director/PDMR Shareholding

As announced on 16 July 2025, the REACT Share Incentive Plan ("SIP") is an HMRC sanctioned plan under which eligible participating employees of the Company can elect to purchase ordinary shares of 12.5 pence each in the Company ("Ordinary Shares"), via MUFG Corporate Markets ("MUFG") as administrator and trustee to the SIP, using monthly salary deductions. Ordinary Shares acquired in this manner are referred to as "Partnership Shares" and, for every two Partnership Shares Purchased, participants are awarded three further Ordinary Shares, known as a "Matching Shares", at nil cost.

On 15 October 2025, REACT received notification from MUFG that, on 13 October 2025, it purchased an aggregate of 966 Partnership Shares in the market at a price of 46.575 pence per Ordinary Share on behalf of those Directors / PDMRs set out in the table below. At the same time, these individuals were also awarded (for no consideration) their corresponding Matching Shares.

Director / PDMR	Position	Partnership Shares	Matching Shares
		Awarded	Awarded
Mark Braund	Chair	322	483
Shaun Doak	Chief Executive Officer	322	483
Spencer Dredge	Chief Financial Officer	322	483

For more information:

REACT Group Tel: +44 (0) 1283 550 503

Shaun Doak, Chief Executive Officer Spencer Dredge, Chief Financial Officer Mark Braund, Chair

Singer Capital Markets - Nominated Adviser & Joint Broker Tel: +44 (0) 207 496 3000

Philip Davies / Alex Bond / Oliver Platts

Dowgate Capital - Joint Broker Tel: +44 (0) 20 3903 7715

Nicholas Chambers

IFC Advisory - Financial PR & IRTel: +44 (0) 20 3934 6630

Graham Herring / Zach Cohen

About Us:

REACT Group plc, the UK's leading support services provider to the facility management (FM) sector, operates with four divisions: LaddersFree, one of the largest commercial window cleaning businesses in the UK; Fidelis Contract Services ("Fidelis"), a contract cleaning and soft facilities maintenance business; REACT business, which primarily provides a solution to emergency and specialist cleaning situations, both through long-term framework agreements and on an ad-hoc basis and recently acquired 24hr Aquaflow Services Ltd, a commercial drainage and plumbing services business which delivers services to clients in the south east of England.

a)	Name	1. Mark Braund
		2. Shaun Doak
		3. Spencer Dredge
2	Reason for the 1	notification
a)	Position/status	1. Chair
		2. Chief Executive Officer
		3. Chief Financial Officer
b)	Initial notification /Amendment	Initial notification
3	Details of the auction monitor	issuer, emission allowance market participant, auction platform, auctioneer or
a)	Name	REACT Group PLC
b)	LEI	213800H54C4GOFN7MO32
4	Details of the tr	ransaction(s): section to be repeated for (i) each type of instrument; (ii) each type of
) each date; and (iv) each place where transactions have been conducted
a)		
	Description of the financial instrument, type of instrument Identification	Ordinary Shares
a)	transaction; (iii) Description of the financial instrument, type of instrument Identification code Nature of the transaction Price(s) and	Ordinary Shares GB00BPCTRB97
a) b)	transaction; (iii) Description of the financial instrument, type of instrument Identification code Nature of the transaction	Ordinary Shares GB00BPCTRB97 Award of Ordinary Shares pursuant to the Company's SIP
a) b)	transaction; (iii) Description of the financial instrument, type of instrument Identification code Nature of the transaction Price(s) and	Ordinary Shares GB00BPCTRB97 Award of Ordinary Shares pursuant to the Company's SIP Partnership Shares
a) b)	transaction; (iii) Description of the financial instrument, type of instrument Identification code Nature of the transaction Price(s) and	Ordinary Shares GB00BPCTRB97 Award of Ordinary Shares pursuant to the Company's SIP Partnership Shares Price (pence) Volume
a) b)	transaction; (iii) Description of the financial instrument, type of instrument Identification code Nature of the transaction Price(s) and	Ordinary Shares GB00BPCTRB97 Award of Ordinary Shares pursuant to the Company's SIP Partnership Shares Price (pence) Volume 1. 46.575p 1. 322

		Price (pence)	Volume	
		1. 0p	1. 483	
		2. 0p	2. 483	
		3. 0p	3. 483	
d)	Aggregated information	N/A - Single transa	action	
	- Aggregated volume	1071 Single transc	ection .	
	- Price			
e)	Date of the transaction	13 October 2025		
f)	Place of the transaction	London Stock Exchange, AIM (XLON)		

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